



Venkataramana V

Project Manager

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Certifications

- Project Management Professional (PMP)
- Certified Scrum Master (CSM)
- Certified Six Sigma Green Belt
- ITIL Service management
- Azure 900

Experienced in

- Project Management
- Budget forecasting
- Resource plan Management
- Documentation & Reporting
- Quality Management
- Data Analysis
- Business Management
- Training & Development
- Change Management
- Problem Solving

Soft Skills

- Tableau
- Service now admin
- Jira
- ERP
- SAP SD, MM, FI & CO
- Advanced excel
- MS project
- JS, HTML, SQL

Qualification

MBA in Information Technology and Operations | IIAM, Vizag

Summary

- Naval veteran having 20 yrs + experience in managing projects and delivering business results by balancing business strategy, client relationship and engage teams.
- Responsible for scoping, planning, executing, implementing, projects, transitioning, team development, problem-solving, and change management within enterprise framework.
- Managed concurrent projects, project interdependencies, risk issues, ground-up communications, meeting management, knowledge transition, team building.
- Rich experience in successful project delivery and increasing customer and stakeholder satisfaction in Waterfall iterative and Agile / Scrum methodologies.
- Impressive success in managing stakeholders throughout the project lifecycle while addressing priorities (Time, Budget, Cost and Resources) to attain delivery excellence, decrease TAT and optimize cost.
- Spearheading Project Delivery Management activities with key focus on top line profitability while ensuring optimal utilization of resources by making optimum use of qualitative and quantitative analysis framework and tools Transitioned multiple Projects from onshore to offshore and bring them to governance.

Professional Experience

Project Manager | Rajapushpa summit | Aug-2019 to Sep 2022

Project Manager | CBRE | Mar-2019 to Jul-2019

Project Manager | Brigade Enterprises | Oct-2018 to Feb-2019

Project Manager | JLL | Jul-2016 to Sep-2018

Project Manager | GEW Electronics | Nov-2015 to Mar-2016

- Implementation of Projects by reviewing the overall project and distinguish in scope verse out scope.
- Estimating the overall Project Scope, Create Project Timeline with MSP, Coordinate with Resources Manager for resource pool, Identifying project Risks and track them along with risk migration.
- Execution of Project Plan by achieving project milestones and conducting working session with clients and providing overall project status.
- Business & IT strategy experience on cloud, system-administration or Database.
- Proficiency with project management tools like JIRA, confluence, MS Excel, MPP, MS projects, gannt charts.
- strong track record of project delivery for large and small(PoC), cross-functional projects.
- Work with Project Owner and implement the project baselines requirements and create business value.

- Coordinating with Developers, Quality Team, Configuration, Business Analysts and other Product work streams and making sure product is successfully deployed to client UAT.
- Scrutinizing forecast vs actual month on month and quarter wise to find out why project was under burn or over burn in revenue with valid reasons and updating the same to the corporate.
- Monitor and identify the project risk and mitigate the risk, raise a change control for project Scope, Budget and schedule.
- Developing project baselines, monitoring and controlling projects with respect to cost, resources deployment, time overruns and quality compliance to ensure satisfactory execution of projects.
- Conducting all scrum meetings (Daily Scrum, Grooming, Sprint Planning, Demo and retrospective) and tying the project plan.

Manager | DRDO & Baharat Electronics on Deputation from Indian NAVY
| Jun-2009 to Aug-2015

- Ability to lead any Projects with a good size of cross functional team successfully to deliver the projects as per agreement with client.
- Support product owners throughout product development.
- Lead Scrum meetings and provide team support during sprint planning and execution.
- Provide coaching to agile teams. Ensuring agile principles are followed.
- Assist teams with prioritizing and managing of sprint backlog to ensure timely and accurate product delivery.
- Help teams deal with any barriers to successful delivery.
- Identify and document business and project requirements, plans, and progress.
- Determine, document, and manage the scope of a project, tasks, milestones, timelines, the budget, and resources.
- Lead and mentor project teams.
- Determine and assign tasks and priorities.
- Allocate, monitor, and manage project resources.
- Set, monitor, and manage project timelines.
- Manage project quality parameters.
- Develop strategies for managing risks, as well as risk tracking.
- Manage all stakeholders and their expectations.
- Communicate task, milestone, and project progress and changes to relevant stakeholders.
- Ensure project goals are met.
- Close out projects and activities.
- Identify lessons learned. Proven leadership qualities in work force management, Project Management, team handling, training and counselling for managers.
- Handling various teams simultaneously, co-ordination, understanding and delivering business demand perspective with optimum resources.
- Prepared and used quality service measurement tools to make sure compliance with operational standards with SLAs and SOPs and shaped up management reporting.
- Implementing ERP/sourcing platform to drive efficiency and cost optimization in the entire procure-to-pay process and order to cash.

- Prepared and used quality service measurement tools to make sure compliance with operational standards with SLAs and SOPs and shaped up management reporting.
- Maintaining and Monitoring SLA's whilst keeping in control the costs.
- Explore and implement new technologies. Provide input on ways to improve the stability, security, efficiency, and scalability of the environment.
- Conduct Site Study & Analysis of site, Preparing/submitting summary report.
- Conducted Trainings and motivational sessions for the team and implemented strategic planning inputs.
- Maintained multiple database management systems in database design, testing implementation, maintenance and administration in a multiple platform environment contributing to policy and procedure development.
- Worked as SPOC for SAP FIS implementation / server setup and L1 escalations in Hyderabad. Acted as IT and Data Administrator as well.
- Training / educating the team in Hyderabad for ERP migration from SQL to SAP (MM and FICO integration modules).
- Maintained database support tools, database tables and dictionaries, recovery and backup procedures.
- Analyses, designs, creates and implements databases, including logical and physical databases, schemas, access methods, device allocations, validation checks, organization and security.
- Daily operations of Web server, Mail server, DNS, FTP, SSH, Virtualization, Firewalls, MySQL, Control panel. Bidding/Technical evaluation for installation.
- Maintain the System Security, Identifying threats and Install/configure Software.
- Administration of Email, Web, Antivirus and Database servers and Handle troubleshooting and escalated issues.
- Schedule & Monitor server backups. Updating of patches and pushing updates to clients systems automatically. Remote Monitoring the health of the all systems.
- Ensure server security. Support and train other server administrators in

Technical Lead / Associate | Indian Navy | Aug-2000 to May-2009

- Coordinated with various internal teams for maintenance and time to time operational readiness check
- Managing the time schedules for Crew from Different Teams based on the need
- Training the Crew on the Existing / New Equipment for the Emergency Cross Functional Awareness
- Managing the day-to-day administrative activities and controlled to ensure consistency of policies adherence to procedures
- Conducting internal audits periodically
- Using quality service measurement tools to make sure compliance with operational standards with SLAs and SOPs
- Helping management reports